

**Government of Montserrat**  
**INTEGRATED GOVERNMENT PROCUREMENT PLAN**  
Period Covered by these Proc. Plans: FY 2026/2027

| No              | Description                                                     | Procurement Entity                                                                                                     | Basic Data                        |                    | Contract Implementation |          |                                      |
|-----------------|-----------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------|-----------------------------------|--------------------|-------------------------|----------|--------------------------------------|
|                 |                                                                 |                                                                                                                        | Type (Goods/<br>Works / Services) | Procurement Method | Start Date              | End Date | Contract Duration                    |
| <b>Category</b> | <b>Safety, security and emergency-response equipment</b>        |                                                                                                                        |                                   |                    |                         |          | <b>Total approx. EC\$1,5 million</b> |
| 1               | Upgrade to Police Firearms Range                                | Royal Montserrat Police Service                                                                                        | Goods                             | Open Tender (ITT)  | Jun 2026                |          | 6 wks.                               |
| 2               | Purchase of Marine Personal Protective Equipment (PPE)          | Royal Montserrat Police Service                                                                                        | Goods                             | RFQ                | Apr/May-26              |          |                                      |
| 3               | CCTV Upgrade                                                    | Royal Montserrat Police Service                                                                                        | Goods                             | Open Tender (ITT)  | Jun 2026                |          | 3 mths.                              |
| 4               | Protective Uniform / PPE for HMP                                | Office of the Deputy Governor (ODG)                                                                                    | Goods                             | RFQ                | Aug-26                  |          | 8 wks.                               |
| 5               | Procurement of Uniforms                                         | Ministry of Finance & Economic Management                                                                              | Goods                             | RFQ                | TBD                     |          |                                      |
| 6               | Supply & Installation of Hurricane Shutters.                    | Ministry of Building, Infrastructure, Labour, Transportation & Ecclesiastical Affairs                                  | Goods                             | Open Tender (ITT)  | Q1–Q2 2026/27           |          | 2 mths                               |
| 7               | Lookout Nursery School Fence Replacement                        | Ministry of Building, Infrastructure, Labour, Transportation & Ecclesiastical Affairs                                  | Goods                             | RFQ                | TBD                     |          | 1 mth                                |
| 8               | Procurement of Various Traffic Signs, Safety Gears and Lighting | Ministry of Building, Infrastructure, Labour, Transportation & Ecclesiastical Affairs                                  | Goods                             | RFQ                | TBD                     |          | 2 mths                               |
| 9               | Walk through Metal Detector                                     | Ministry of Building, Infrastructure, Labour, Transportation & Ecclesiastical Affairs                                  | Goods                             | RFQ                | TBD                     |          | 2 mths                               |
| <b>Category</b> | <b>Building construction, renovation and facilities works</b>   |                                                                                                                        |                                   |                    |                         |          | <b>Total approx. EC\$ 12 million</b> |
| 10              | Renovations to the Control Room                                 | Royal Montserrat Police Service                                                                                        | Works                             | RFQ                | May 2026                |          | 8-10 wks.                            |
| 11              | Renovation of New Office Accommodations for the NAO             | National Audit Office (NAO)                                                                                            | Works                             | Open Tender (ITT)  | May 2026                |          | 4 mths                               |
| 12              | Renovation of offices                                           | Office of the Deputy Governor (ODG)                                                                                    | Works                             | RFQ                | TBD                     |          | 2 mths                               |
| 13              | DMCA Garage                                                     | Office of the Deputy Governor (ODG)                                                                                    | Works                             | Open Tender (ITT)  | TBD                     |          |                                      |
| 14              | Filing Storage Room                                             | Office of the Deputy Governor (ODG)                                                                                    | Works                             | RFQ                | April / May 2026        |          | 2 mths                               |
| 15              | Corrective Maintainance - Varios social housing projects        | Ministry of Agriculture, Lands, Housing, Environment, Youth Affairs & Sports (MALHEYAS)                                | Works                             | Open Tender (ITT)  | TBD                     |          | 6 mths                               |
| 16              | Royal Montserrat Fire Station HQ & Garage - Phase 2             | Renovation of Properties Fire<br>Ministry of Building, Infrastructure, Labour, Transportation & Ecclesiastical Affairs | Works                             | RFQ                | TBD                     |          | 6 mths                               |

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|-------------------------------------------------------------------------|----------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|-----------------------------------|--------------------|-------------------------|----------|-------------------------------------|
|                                                                         |                                                                                              |                                                                                                                | Type (Goods/<br>Works / Services) | Procurement Method | Start Date              | End Date | Contract Duration                   |
| 17                                                                      | MCWLE Workshop Works                                                                         | Ministry of Building, Infrastructure, Labour, Transportation & Ecclesiastical Affairs                          | Works                             | Open Tender (ITT)  | TBD                     |          | 3 mths                              |
| 18                                                                      | Additional renovation works to the Montserrat Cultural & Center                              | Ministry of Building, Infrastructure, Labour, Transportation & Ecclesiastical Affairs                          | Works                             | Open Tender (ITT)  | TBD                     |          | 3 mths                              |
| 19                                                                      | Land Development Authority Building                                                          | Ministry of Building, Infrastructure, Labour, Transportation & Ecclesiastical Affairs                          | Works                             | Open Tender (ITT)  | TBD                     |          | 8 mths                              |
| 20                                                                      | Small renovations to MBUILT buildings and offices                                            | Ministry of Building, Infrastructure, Labour, Transportation & Ecclesiastical Affairs                          | Works                             | RFQ / Open Tender  | TBD                     |          | 4 mths                              |
| 21                                                                      | Fire building                                                                                | What is this exactly?<br>Ministry of Building, Infrastructure, Labour, Transportation & Ecclesiastical Affairs | Works                             | Open Tender (ITT)  | TBD                     |          | 12 mths                             |
| 22                                                                      | Renovation and installation of Air-conditioning Unit for Archive Room                        | Ministry of Education                                                                                          | Goods                             | RFQ                | Apr 2026                |          | 2 mths                              |
| <b>Category Roads, drainage, bridges and civil infrastructure works</b> |                                                                                              |                                                                                                                |                                   |                    |                         |          | <b>Total Approx. EC\$3 million</b>  |
| 23                                                                      | Various Road, Retaining Walls and Drainage Improvement Works (nationwide)                    | Ministry of Agriculture, Lands, Housing, Environment, Youth Affairs & Sports (MALHEYAS)                        | Works                             | Open Tender (ITT)  | Q1/Q2/Q3/Q4 2026/27     |          | 6 - 8 mths                          |
| 24                                                                      | Infrastructure for Davy Hill Subdivision                                                     | Ministry of Agriculture, Lands, Housing, Environment, Youth Affairs & Sports (MALHEYAS)                        | Works                             | RFQ / Open Tender  | Q1–Q2 2026/27           |          | 6 mths                              |
| 25                                                                      | Verge Maintenance (Various nationwide)                                                       | Ministry of Building, Infrastructure, Labour, Transportation & Ecclesiastical Affairs                          | Works                             | Open Tender (ITT)  | Q1/Q2/Q3/Q4 2026/27     |          | 10 mths                             |
| 26                                                                      | Various bridges and culverts renovations and constructions works                             | Ministry of Building, Infrastructure, Labour, Transportation & Ecclesiastical Affairs                          | Works                             | RFQ / Open Tender  | Q1/Q2/Q3/Q4 2026/27     |          | 2 mths                              |
| <b>Category Housing, land development and community improvement</b>     |                                                                                              |                                                                                                                |                                   |                    |                         |          | <b>Total Approx. EC\$3 million</b>  |
| 27                                                                      | Construction and/or Maintenance and renovations to Social Housing Units (Various nationwide) | Ministry of Agriculture, Lands, Housing, Environment, Youth Affairs & Sports (MALHEYAS)                        | Works                             | RFQ / Open Tender  | TBD                     |          | 3 - 4 wks.                          |
| 28                                                                      | Home Improvement for the Vulnerable                                                          | Ministry of Agriculture, Lands, Housing, Environment, Youth Affairs & Sports (MALHEYAS)                        | Works                             | RFQ                | TBD                     |          | 3 - 4 wks.                          |
| <b>Category Transport and medical evacuation services</b>               |                                                                                              |                                                                                                                |                                   |                    |                         |          | <b>Total Approx. EC\$17 million</b> |
| 29                                                                      | Regular Passenger Ferry Service                                                              | Office of the Premier (OP)                                                                                     | Services                          | ITT / RFP          | TBD                     |          | 3 yrs.                              |
| 30                                                                      | Improvement on air link to and from Montserrat                                               | Office of the Premier (OP)                                                                                     | Services                          | ITT / RFP          | TBD                     |          | 3 yrs.                              |
| 31                                                                      | Introduction of Medical Evacuations                                                          | Office of the Premier (OP)                                                                                     | Services                          | ITT / RFP / DCJ    | TBD                     |          | 3 yrs.                              |

| No       | Description                                                      | Procurement Entity                                                                      | Basic Data                        |                                               | Contract Implementation |          |                              |
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|          |                                                                  |                                                                                         | Type (Goods/<br>Works / Services) | Procurement Method                            | Start Date              | End Date | Contract Duration            |
| Category | Vehicles and fleet                                               |                                                                                         |                                   |                                               |                         |          | Total Approx. EC\$700k       |
| 32       | Purchase of light vehicles, pickups and trucks                   | Ministry of Building, Infrastructure, Labour, Transportation & Ecclesiastical Affairs   | Goods                             | RFQ / Open Tender                             | TBD                     |          | 3 mths                       |
| 33       | Purchase of light vehicles, pickups and trucks                   | Ministry of Education                                                                   | Goods                             | RFQ                                           | Apr 2026                |          | 6 mths                       |
| Category | IT hardware, office machines and peripherals                     |                                                                                         |                                   |                                               |                         |          | Total Approx. EC\$200k       |
| 34       | Office Centre (copy, printinhg, scanning)                        | Office of the Deputy Governor (ODG)                                                     | Goods                             | RFQ                                           | TBD                     |          |                              |
| 35       | Procurement of Three (3) Office Scanners for HRMU                | Office of the Deputy Governor (ODG)                                                     | Goods                             | RFQ / DCJ                                     | TBD                     |          | 2 mths                       |
| 36       | Procurement of Computers and/or Laptos, and peripherals          | Ministry of Finance & Economic Management                                               | Goods                             | RFQ                                           | TBD                     |          |                              |
| 37       | Procurement of Computers and/or Laptos, and peripherals          | Ministry of Education                                                                   | Goods                             | RFQ                                           | Apr 2026                |          | 4 mths                       |
| Category | Software, digital platforms and data systems                     |                                                                                         |                                   |                                               |                         |          | Total Approx. EC\$ 1 million |
| 38       | Digital Case Management Solution                                 | Office of the Deputy Governor (ODG)                                                     | Services                          | RFQ / Open Tender                             | TBD                     |          |                              |
| 39       | Learning Management System (LMS)                                 | Office of the Deputy Governor (ODG)                                                     | Services                          | RFQ / Open Tender                             | Aug-26                  |          | 12 mths                      |
| 40       | Human Resourses Information System Software                      | Office of the Deputy Governor (ODG)                                                     | Services                          | RFQ / Open Tender                             | Aug-26                  |          | 6 mths                       |
| 41       | Vaious software Subscriptions                                    | Office of the Deputy Governor (ODG)                                                     | Services                          | DCJ                                           | Apr-26                  |          | 12 mths                      |
| 42       | Cabinet Information Management Software                          | Cabinet Secretariat (CABSEC)                                                            | Services                          | To be confirmed                               | TBD                     |          | 3 yrs.                       |
| 43       | Procurement of IT System for Income, Company & Withholding Taxes | Ministry of Finance & Economic Management                                               | Goods                             | Open Tender / Direct Contracting if justified | TBD                     |          |                              |
| 44       | Procurement of IT System for Property Tax & Property Valuation   | Ministry of Finance & Economic Management                                               | Goods                             | RFQ / Direct Contracting if justified         | TBD                     |          |                              |
| 45       | Montserrat Web GIS and Data Portal                               | Ministry of Agriculture, Lands, Housing, Environment, Youth Affairs & Sports (MALHEYAS) | Services                          | RFQ                                           | Q1–Q2 2026/27           |          | 6 mths                       |

| No       | Description                                                                                                                                          | Procurement Entity                                                                      | Basic Data                        |                                               | Contract Implementation |          |                                |
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|          |                                                                                                                                                      |                                                                                         | Type (Goods/<br>Works / Services) | Procurement Method                            | Start Date              | End Date | Contract Duration              |
| Category | Furniture, fixtures, shelving and storage                                                                                                            |                                                                                         |                                   |                                               |                         |          | Total Approx. EC\$ 2,5 million |
| 46       | Storage Lockers for HMP                                                                                                                              | Office of the Deputy Governor (ODG)                                                     | Goods                             | RFQ                                           | May-26                  |          | 6 - 8 wks.                     |
| 47       | Common Areas Furniture for HMP                                                                                                                       | Office of the Deputy Governor (ODG)                                                     | Goods                             | RFQ                                           | May-26                  |          | 6 - 8 wks.                     |
| 48       | General Office Furniture, Filing Cabinets and Equipment                                                                                              | Ministry of Finance & Economic Management                                               | Goods                             | RFQ / Open Tender                             | April / May 2026        |          |                                |
| 49       | Furniture, Cabinets and Bookshelves                                                                                                                  | Ministry of Education                                                                   | Goods                             | RFQ                                           | Apr 2026                |          | 4 mths                         |
| Category | Consultancy, audit, HR and professional advisory services                                                                                            |                                                                                         |                                   |                                               |                         |          | Total Approx. EC\$17 million   |
| 50       | Outsourcing of Various Audits                                                                                                                        | National Audit Office (NAO)                                                             | Services                          | RFQ                                           | Q1/Q2/Q3/Q4 2026/27     |          | 6 mths                         |
| 51       | National Housing Policy and Strategy                                                                                                                 | Ministry of Agriculture, Lands, Housing, Environment, Youth Affairs & Sports (MALHEYAS) | Consultancy                       | Open Tender (ITT)                             | Aug-26                  |          | 4 - 6 mths                     |
| 52       | Outsourcing of Offboarding Services                                                                                                                  | Office of the Deputy Governor (ODG)                                                     | Services                          | RFQ                                           | Q1–Q2 2026/27           |          | 12 mths                        |
| 53       | Various Professional Services (Finance, Auditing, Tax, Procurement, etc)                                                                             | Ministry of Finance & Economic Management                                               | Services                          | Open Tender / Direct Contracting if justified | Q1–Q2 2026/27           |          |                                |
| 54       | Contract drafting Services (Legal services)                                                                                                          | Ministry of Finance & Economic Management                                               | Services                          | RFQ                                           | Apr 2026                |          |                                |
| 55       | Update of the Physical Development Plan                                                                                                              | Ministry of Agriculture, Lands, Housing, Environment, Youth Affairs & Sports (MALHEYAS) | Consultancy                       | Open Tender (ITT)                             | Q1–Q2 2026/27           |          | 6 mths                         |
| 56       | Special Education Needs Programme SEND                                                                                                               | Ministry of Education                                                                   | Consultancy                       | Open Tender / Direct Contracting if justified | Apr 2026                |          | 1 yr                           |
| 57       | Nationwide Education Sector Review                                                                                                                   | Ministry of Education                                                                   | Consultancy                       | RFQ                                           | Apr 2026                |          | 1 yr                           |
| Category | Training, education and social programme services                                                                                                    |                                                                                         |                                   |                                               |                         |          | Total Approx. EC\$1,5 million  |
| 58       | Leadership Training Services                                                                                                                         | Royal Montserrat Police Service                                                         | Services                          | Direct Contracting if justified               | TBD                     |          | 6 wks.                         |
| 59       | Training and Awareness Sessions in Various Finance Services (Finance, Tax, Procurement, Ptoject Management, etc) for GOM staff and private companies | Ministry of Finance & Economic Management                                               | Services                          | RFQ                                           | Apr 2026                |          |                                |
| 60       | Safe Summer School Programme                                                                                                                         | Ministry of Education                                                                   | Services                          | RFQ                                           | May-Jun 26              |          | 2 mths                         |
| 61       | Expanded School Meals Programme                                                                                                                      | Ministry of Education                                                                   | Services                          | Open Tender / Direct Contracting if justified | Apr 2026                |          | 3 yrs                          |
| 62       | Technical & Vocational Programme                                                                                                                     | Ministry of Education                                                                   | Services                          | RFQ                                           | Apr 2026                |          | 1 yr                           |
| 63       | Teacher Professional Development/Curriculum                                                                                                          | Ministry of Education                                                                   | Services                          | RFQ                                           | Apr 2026                |          | 1 yr                           |
| 64       | Numeracy Programme                                                                                                                                   | Ministry of Education                                                                   | Services                          | RFQ                                           | Apr 2026                |          | 1 yr                           |

| No                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Description                                                                                                                    | Procurement Entity                                                                    | Basic Data                        |                    | Contract Implementation |          |                                |
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|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                |                                                                                       | Type (Goods/<br>Works / Services) | Procurement Method | Start Date              | End Date | Contract Duration              |
| Category                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Health, laboratory and medical facilities/equipment                                                                            |                                                                                       |                                   |                    |                         |          | Total Approx. EC\$14,5 million |
| 65                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Electrical Medical Beds for HMP                                                                                                | Office of the Deputy Governor (ODG)                                                   | Goods                             | RFQ                | Q1–Q2 2026/27           |          |                                |
| 66                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Various Laboratory Equipment                                                                                                   | Ministry of Building, Infrastructure, Labour, Transportation & Ecclesiastical Affairs | Goods                             | Open Tender (ITT)  | Q1–Q2 2026/27           |          | 4 mths                         |
| 67                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | National Hospital Project - FFE Strategic procurement Package, HIS Integration                                                 | Ministry of Health & Social Services                                                  | Works                             | RFQ / Open Tender  | Q1–Q2 2026/27           |          | 6mths                          |
| Category                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Utilities, energy and environmental infrastructure/equipment                                                                   |                                                                                       |                                   |                    |                         |          | Total Approx. EC\$275k         |
| 68                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Purchase of one (1) Weather Station                                                                                            | Ministry of Building, Infrastructure, Labour, Transportation & Ecclesiastical Affairs | Goods                             | RFQ                | Q1–Q2 2026/27           |          | 2 mths                         |
| 69                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Maintenance of Geothermal Wells (No. 1, 2 & 3)                                                                                 | Ministry of Building, Infrastructure, Labour, Transportation & Ecclesiastical Affairs | Works                             | Open Tender (ITT)  | Q1–Q2 2026/27           |          | 3 mths                         |
| 70                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Purchase of Various Solar PV System (Various locations)                                                                        | Ministry of Health & Social Services                                                  | Goods / Works                     | To be confirmed    | Q1–Q2 2026/27           |          |                                |
| Category                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Operational materials, packaging and general supplies                                                                          |                                                                                       |                                   |                    |                         |          | Total Approx. EC\$485k         |
| 71                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Made in Montserrat Packaging and Labelling Support Programme - packaging materials and production services for initial batches | Cabinet Secretariat (CABSEC)                                                          | Goods                             | RFQ / Open Tender  | TBD                     |          | 1 yr.                          |
| 72                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Purchase of Base Material and Aggregates                                                                                       | Ministry of Building, Infrastructure, Labour, Transportation & Ecclesiastical Affairs | Goods                             | Open Tender (ITT)  | Q1–Q2 2026/27           |          | 3 mths                         |
| 73                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | Varios educational equipment for Montserrat Secondary School                                                                   | Ministry of Education                                                                 | Goods                             | Open Tender (ITT)  | Apr 2026                |          | 6 mths                         |
| Disclaimer                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                |                                                                                       |                                   |                    |                         |          |                                |
| This Annual Procurement Plan is published for transparency, information and planning purposes only, in accordance with the Public Procurement Act 2025 and the Public Procurement Regulations SRO 43 of 2025. The inclusion of any procurement activity in this Plan does not guarantee that the activity will proceed. Please also note that these procurement plans may be revised to accommodate new procurement requirements as they arise. Any listed activity may be subject to approved funding, Government priorities, operational needs, donor requirements, market conditions and any other lawful consideration. |                                                                                                                                |                                                                                       |                                   |                    |                         |          |                                |
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